

Supply Chain Stage	Risk Identified	Current Mitigation Strategies	Likelihood Score (1-5)	Impact Score (1-5)	Risk Score (Significant if 10 or above)	Additional Mitigation Strategies if Residual Risk is 10 or above
eg. Seed/ Transplant Production, Growing, Harvesting, Transport, Packing/ Grading, Wholesaling, Retailing, Consumer	eg. contract grower supplying unapproved variety	eg. Approved supplier program, conducting quality checks of all product packed, controlled access to authorised staff only	4	3	4 x 3 = 12	e.g. requesting nursery or seed company records of variety supplied

NOTE: Food Fraud risk, including from adulteration, counterfeiting, mislabelling and dilution of product, should be assessed for any potential or known risks. In assessing this, consider the potential attacker (eg internal opportunist or professional criminal), the threat (eg counterfeiting) and the place in the supply chain where you are vulnerable to attack. Consider that food fraud may expose consumer to harmful substances.

	Likelihood of Fraud	Score	Impact of Fraud	
Common occurrence	Very high chance	5	Catastrophic	Fatalities; significant prosecution and fines; international long term media exposure; possible cessation of business
Known to occur; it has happened at our site	High chance	4	Major	Serious illness requiring in-patient treatment; reportable incident requiring major corrective action; national long term media coverage; product recall
Could occur; reported elsewhere	Some chance	3	Significant	Causes illness with outpatient treatment; national short term media coverage; short term sales impact; rejection of delivery by customer; product withdrawal
Not likely to occur	May happen	2	Some	Local reputational damage; customer complaints; product returns
Practically impossible	Unlikely to happen	1	Minor	No commercial significance